

# UNIVERSITYof **HOUSTON** SYSTEM

## System's Chief Financial Officer Meeting

January 8<sup>th</sup>, 2026

11:00am – 1:00pm

In Person Meeting – Suite 226 E. Cullen Building

### Meeting Agenda

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Raymond S. Bartlett, UHS/UH  
Terry Hanson, UHCL  
Dr.Emily Messa, UHS/UH-Administration

Kim Thomas, UHD  
Karin Livingston, UHS/UH – Finance  
David Oliver, UHS/UH – Facilities

11:00am – 12:30pm (Meeting)

- 1) UHS Budget Planning Calendar FY2027
- 2) UHS Optional Fee Planning Calendar FY2027
- 3) Consolidation and RPA Opportunities
- 4) Open Discussion

12:30pm – 1:00pm (Closed Session with the CFOs)

Next System's CFOs Meeting (in-person):

Date: February 12<sup>th</sup>, 2026

Time: 11am-1pm

Location: Ezekiel W. Cullen Building, Room 226