

UNIVERSITY of HOUSTON SYSTEM

System's Chief Financial Officer Meeting

September 11, 2025

11:00am – 1:00pm

In Person Meeting – Suite 226 E. Cullen Building

Meeting Agenda

Raymond S. Bartlett, UHS/UH
Terry Hanson, UHCL
Dr.Emily Messa, UHS/UH-Administration

Kim Thomas, UHD
Kärin Livingston, UHS/UH – Finance
David Oliver, UHS/UH – Facilities

11:00am – 12:30pm (Meeting)

1) Enrollment relative to FY26 budget assumption

- All campuses performance is within what they budgeted.
- UHD expects to be flat on enrollment, with some increases in revenue due to growth in masters programs.
- UHCL's decline was slightly less than budgeted.
- UH has some growth, but the mix of enrollment may not lead to overall revenue growth.

2) How are we thinking about artificial intelligence at our universities?

- All campuses view AI as a productivity enhancer, but have different approaches. UHD's current focus is on academic integrity. UHCL's focus is both academic, allowing AI to be incorporated into the classroom, and on cost savings for automation of responses and tracking processes. UH has various efforts, many overseen by the AI Solutions team, to reduce effort in customer service areas (Chatbots and AI phone response) and administrative areas (use of CoPilot to summarize and analyze information), and in the implementation of software that provides some AI functionality.

3) Update on beverage contract

- The group discussed the current beverage partnership and some proposals in process to drive volume increases and sales.

4) Open Discussion

- The Facilities Forum will be held October 2nd and 3rd, for all campuses facilities teams

12:30pm – 1:00pm (Closed Session with the CFOs)

Next System's CFOs Meeting (in-person):

Date: October 9, 2025

Time: 11am-1pm

Location: Ezekiel W. Cullen Building, Room 226