

# UNIVERSITY of HOUSTON SYSTEM

## System's Chief Financial Officer Meeting

April 9<sup>th</sup>, 2026

11:00am – 1:00pm

In Person Meeting – Suite 226 E. Cullen Building

### Meeting Minutes

---

Raymond S. Bartlett, UHS/UH  
Terry Hanson, UHCL  
Dr.Emily Messa, UHS/UH-Administration

Kim Thomas, UHD  
Kärin Livingston, UHS/UH – Finance  
David Oliver, UHS/UH – Facilities

11:00am – 12:30pm (Meeting)

1) FY27 Budget

- Budget hearings are scheduled for the next two weeks.
- Priorities are enrollment assumptions, use of fund balance, and merit plans.

2) THECB MP1 input

- MP1s are due this summer, and this is a good time to start planning for the LAR.
- UH has begun its planning meetings, and FCM has prepared price per square foot benchmarks that they will share with all campuses.
- Campuses discussed their CCAP request.

3) UH System Bookstore Sales and Contract

- The group reviewed and discussed the UHS bookstore partnership

12:30pm – 1:00pm (Closed Session with the CFOs)

Next System's CFOs Meeting (in-person):

Date: May 14<sup>th</sup>, 2026

Time: 11am-1pm

Location: Ezekiel W. Cullen Building, Room 226