

UNIVERSITY of HOUSTON SYSTEM

System's Chief Financial Officer Meeting

February 12th, 2026

11:00am – 1:00pm

In Person Meeting – Suite 226 E. Cullen Building

Meeting Agenda

Raymond S. Bartlett, UHS/UH
Terry Hanson, UHCL
Dr.Emily Messa, UHS/UH-Administration

Kim Thomas, UHD
Kärin Livingston, UHS/UH – Finance
David Oliver, UHS/UH – Facilities

11:00am – 12:30pm (Meeting)

- 1) Campus developments (*5 minutes*)
- 2) Upcoming milestones (*10 minutes*)
 - a. UHS budget submissions
 - b. Legislative submission dates
 - c. Next Board of Regents meeting
- 3) Update on high-impact shared service areas discussion (*10 minutes*)
- 4) Update on SSC simplification initiative (*10 minutes*)
- 5) Enrollment or tuition-related variances (*10 minutes*)
- 6) Lunch (*15 minutes*)
- 7) Debt and credit ratings (*5 minutes*)
- 8) Capital and deferred maintenance updates – additional HEF appropriation (*5 minutes*)
- 9) Existing/emerging compliance or audit issues (e.g. H-1B) (*5 minutes*)
- 10) Open Discussion (*10 minutes*)
 - a. Items requiring near-term CFO attention
 - b. Other

12:30pm – 1:00pm (Closed Session with the CFOs)

Next System's CFOs Meeting (in-person):

Date: March 19th, 2026

Time: 11am-1pm

Location: Ezekiel W. Cullen Building, Room 226