

UNIVERSITY of HOUSTON SYSTEM

System's Chief Financial Officer Meeting

February 12th, 2026

11:00am – 1:00pm

In Person Meeting – Suite 226 E. Cullen Building

Meeting Minutes

Raymond S. Bartlett, UHS/UH
Terry Hanson, UHCL
Dr.Emily Messa, UHS/UH-Administration

Kim Thomas, UHD
Kärin Livingston, UHS/UH – Finance
David Oliver, UHS/UH – Facilities

11:00am – 12:30pm (Meeting)

- 1) The group held a brief roundtable discussion on campus developments.
- 2) There was a group discussion on upcoming system-wide milestone deadlines and activities.
- 3) An update was presented on the SSC simplification initiative.
- 4) The group discussed enrollment or tuition-related variances.
- 5) There was a brief discussion on debt and credit ratings.
- 6) Capital and deferred maintenance updates were discussed by the group.
- 7) A brief discussion was held to discuss existing/emerging issues facing UHS institutions.
- 8) Time was afforded for open discussion items from the CFOs.

Next System's CFOs Meeting (in-person):

Date: March 19th, 2026

Time: 11am-1pm

Location: Ezekiel W. Cullen Building, Room 226