



Division of  
Administration & Finance  

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UNIVERSITY OF HOUSTON

**System's Chief Financial Officer Meeting**

October 20, 2022  
11:00am – 1:30pm  
In Person Meeting – Suite 226 E. Cullen Building  
Meeting Minutes

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Raymond S. Bartlett, UHS/UH	Kim Thomas, UHD
Mark Denney, UHCL	Dr. Beverly Shuford, UHV
David Oliver, UH/UHS – Facilities ( <b>absent</b> )	Karin Livingston, UH/UHS - Finance
Dr. Emily Messa, UHS/UH – Administration	

- 1) UH System University Textbook Access Program & Pilot Program Timelines were discussed
- 2) Tuition and Fees Rate proposals were discussed
- 3) Cellular Phone Allowance trends were discussed
- 4) Recharge or Cost Recovery Process policies were discussed
- 5) November 30/December 1 Board Agenda was reviewed
- 6) NACUBO Partners with Other Associations in Statement on Transcript Withholding report was discussed
- 7) UHS SAM: Business Administration ([https://uhsystem.edu/compliance-ethics/\\_docs/sam/03/3a31.pdf](https://uhsystem.edu/compliance-ethics/_docs/sam/03/3a31.pdf)) was discussed and updates recommended
- 8) Open Discussion
  - a. Revenue Cycle Management budgeting models were discussed.

Next System's CFOs Meeting (in-person):

Date: November 17, 2022

Time: 11am-1pm

Location: Ezekiel W. Cullen Building, Room 226