



Division of  
**Administration & Finance**  
UNIVERSITY OF **HOUSTON**

**System's Chief Financial Officer Meeting**

April 20, 2023  
11:00am – 1:00pm  
In Person Meeting – Suite 226 E. Cullen Building  
Meeting Agenda

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Raymond S. Bartlett, UHS/UH  
Mark Denney, UHCL  
David Oliver, UH/UHS – Facilities  
Dr. Emily Messa, UHS/UH – Administration

Kim Thomas, UHD  
Dr. Beverly Shuford, UHV  
Karin Livingston, UH/UHS - Finance

11:00 – 12:30pm (Meeting and Lunch)

- 1) Board Agenda Items
- 2) EM Board Item – Short Term to Liquidity
- 3) Legislative Fees Freeze Program
- 4) HAC Affordability Bill
- 5) New Debt Policy
- 6) Open Discussion

12:30pm – 1:00 (Closed Session with the CFOs)

Next System's CFOs Meeting (in-person):

Date: May 11, 2023

Time: 12pm-2pm

Location: Ezekiel W. Cullen Building, Room 226