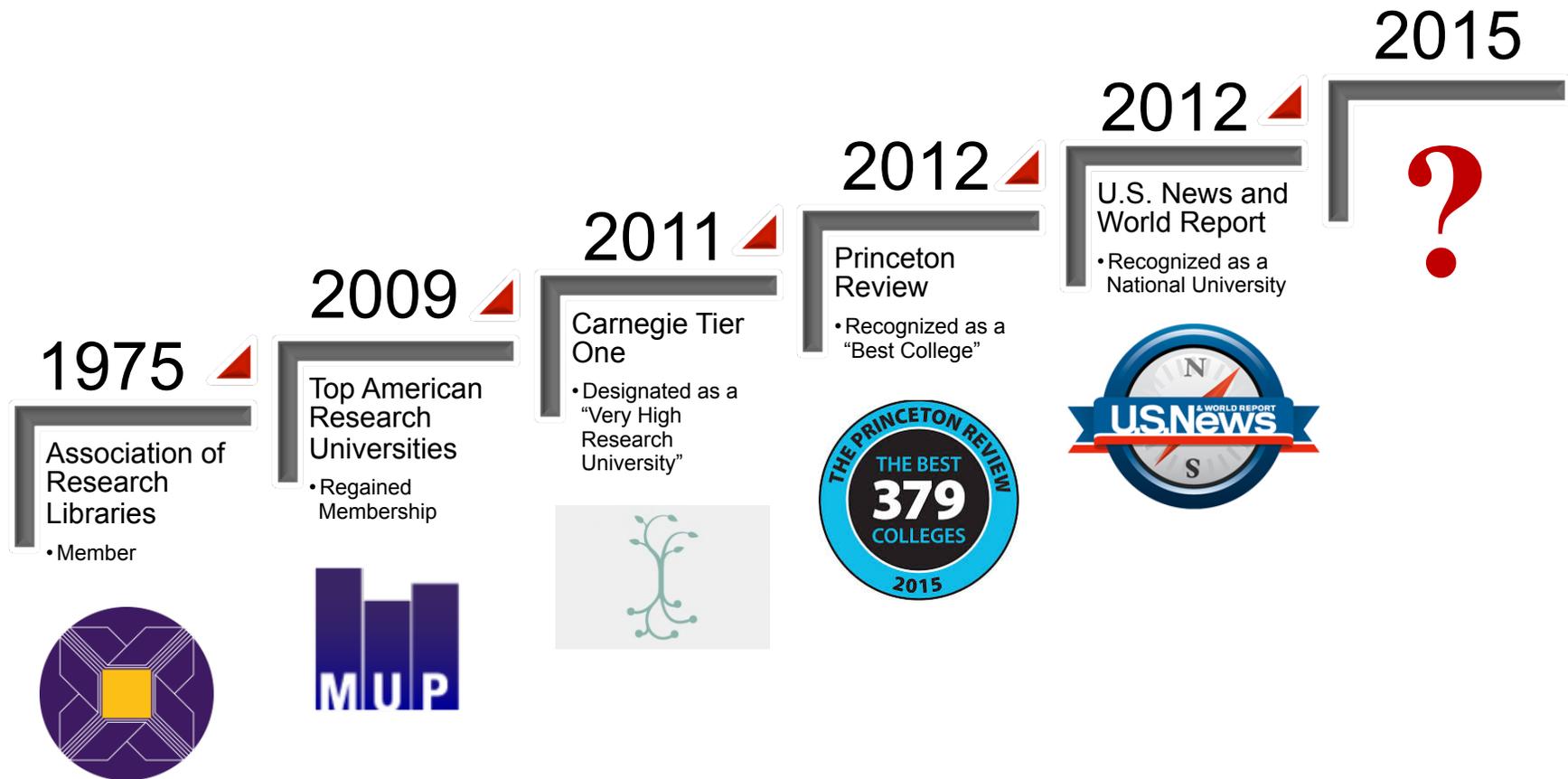




President's Fall Address

October 14, 2015
Moore's Opera House

Journey of National Competitiveness





Top American Research Universities (TARU)

Measures in the Top 50

Measures	2009	2010	2011	2013	2014
Total Research Expenditures					
SAT/ACT Range					
Federal Research Expenditures					
Faculty Awards					✓
Postdoctoral Appointees					✓
Annual Giving		✓	✓		
Doctorates Granted	✓			✓	✓
Endowment Assets	✓	✓	✓	✓	✓
National Academy Members	✓	✓	✓	✓	✓

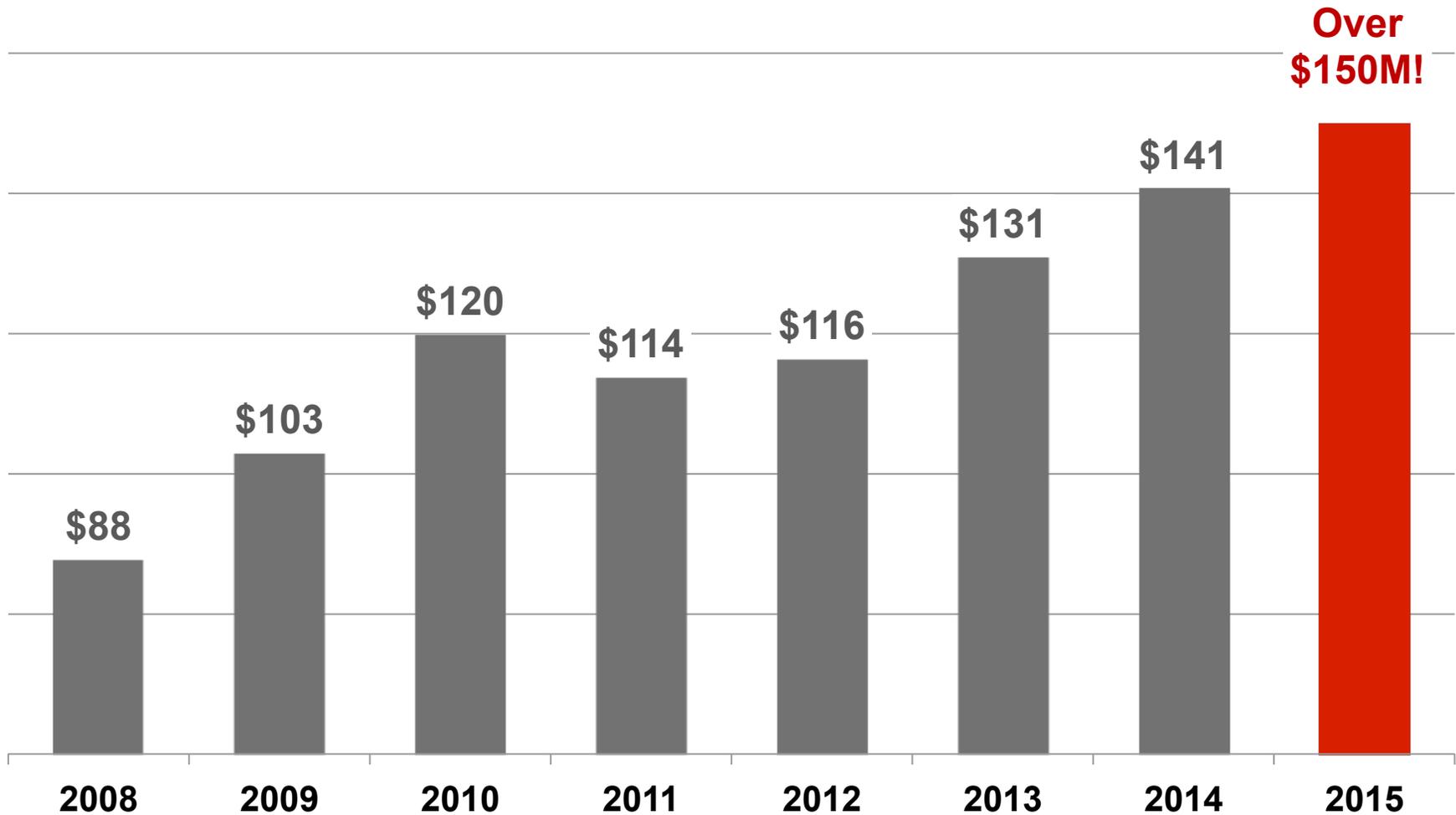


Consistent Improvement on TARU Measures

Measure	2008 Rank	Latest Rank	Rank Improvement
Total Research	106	101	5
Federal Research	111	104	7
Endowment Assets	64	45	19
Annual Giving	80	61	19
National Academy Members	39	37	2
Faculty Awards	104	21	83
Doctorates Granted	51	44	7
Postdoctoral Appointees	71	50	21
SAT/ACT Range	Not Listed Top 200	107	>93

Research Expenditures Top \$150M

as reported annually to the National Science Foundation



FOUR Federally Funded National Research Centers Total Over \$17 Million

During President Khator's Tenure

2011



National Center for Airborne Laser Mapping

2015



Subsea Systems Institute

2015



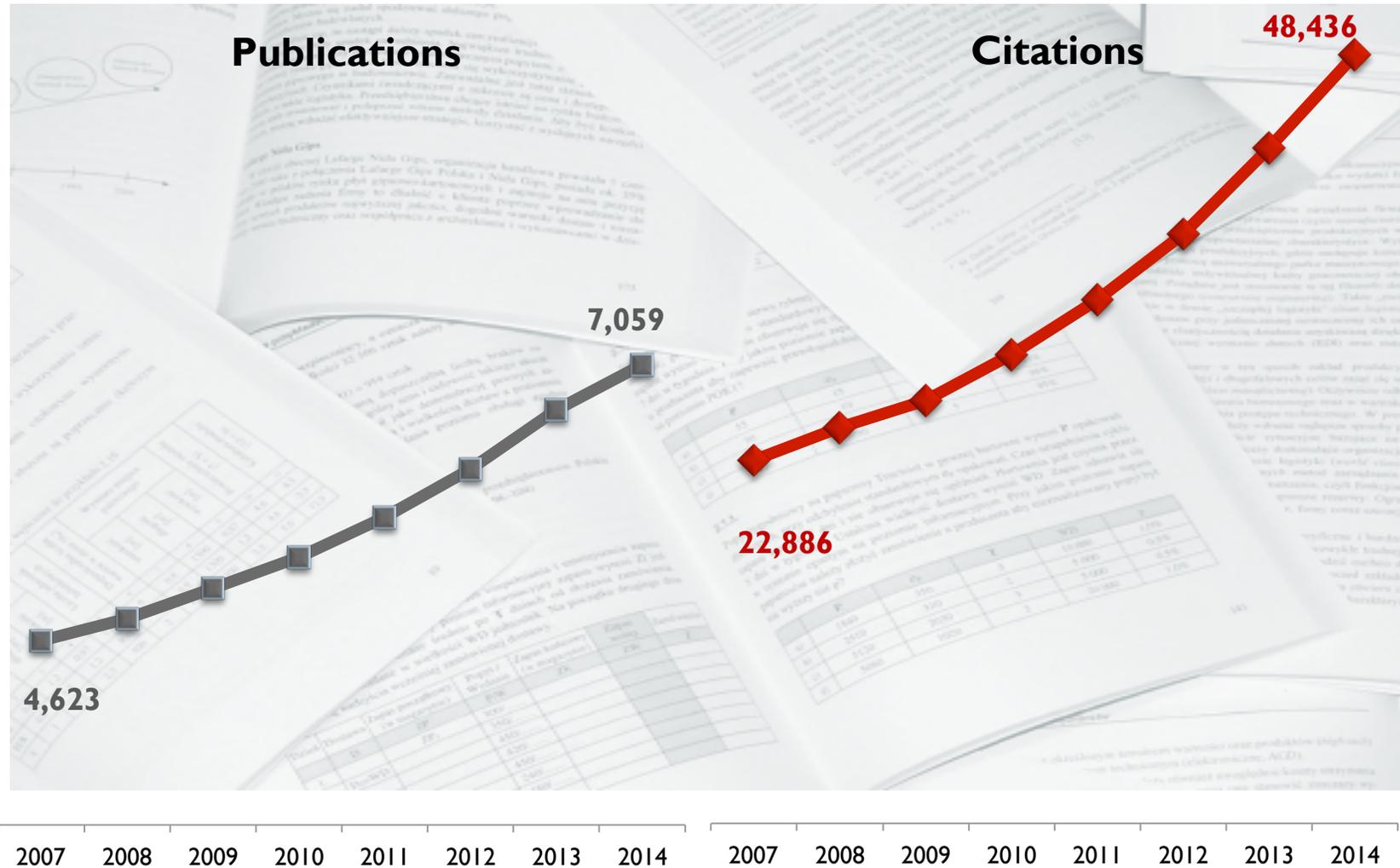
**Center for Borders, Trade, and Immigration Research:
A DHS Center for Excellence**

2015

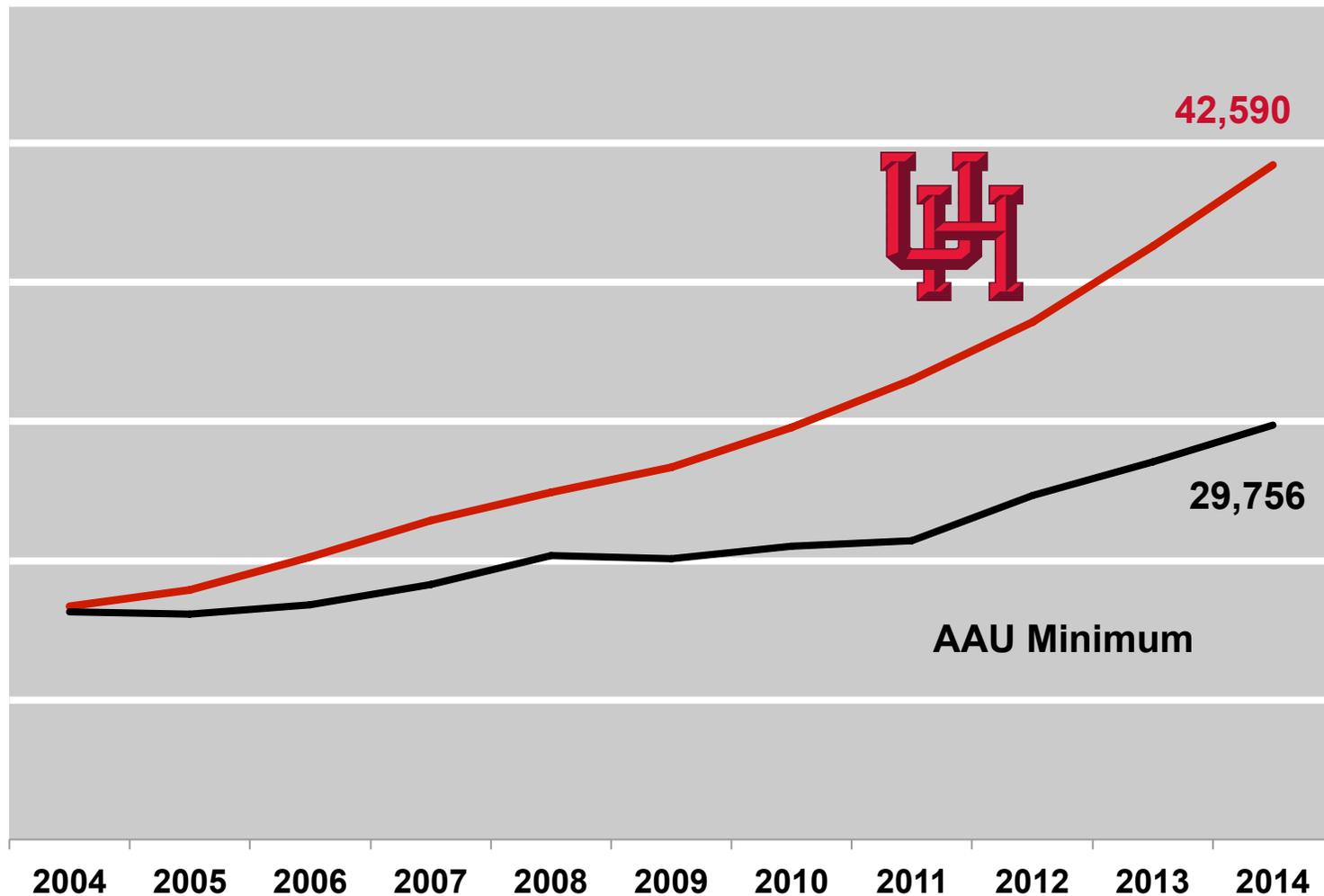
NIST

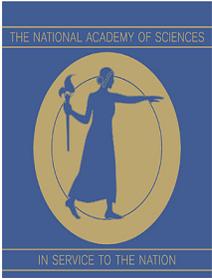
Advanced Superconductor Manufacturing Institute

Publications and Citations in Refereed Journals



Citations in Refereed Journals Surpass AAU





New National Academy Member: Maurice Brookhart



The Governor's University Research Initiative provides matching funds to Texas public universities for the recruitment of Nobel Laureates and National Academy members.

Governor Abbott particularly urges Texas colleges and universities to focus on recruiting nationally and internationally recognized researchers in fields of science, technology, engineering and math.

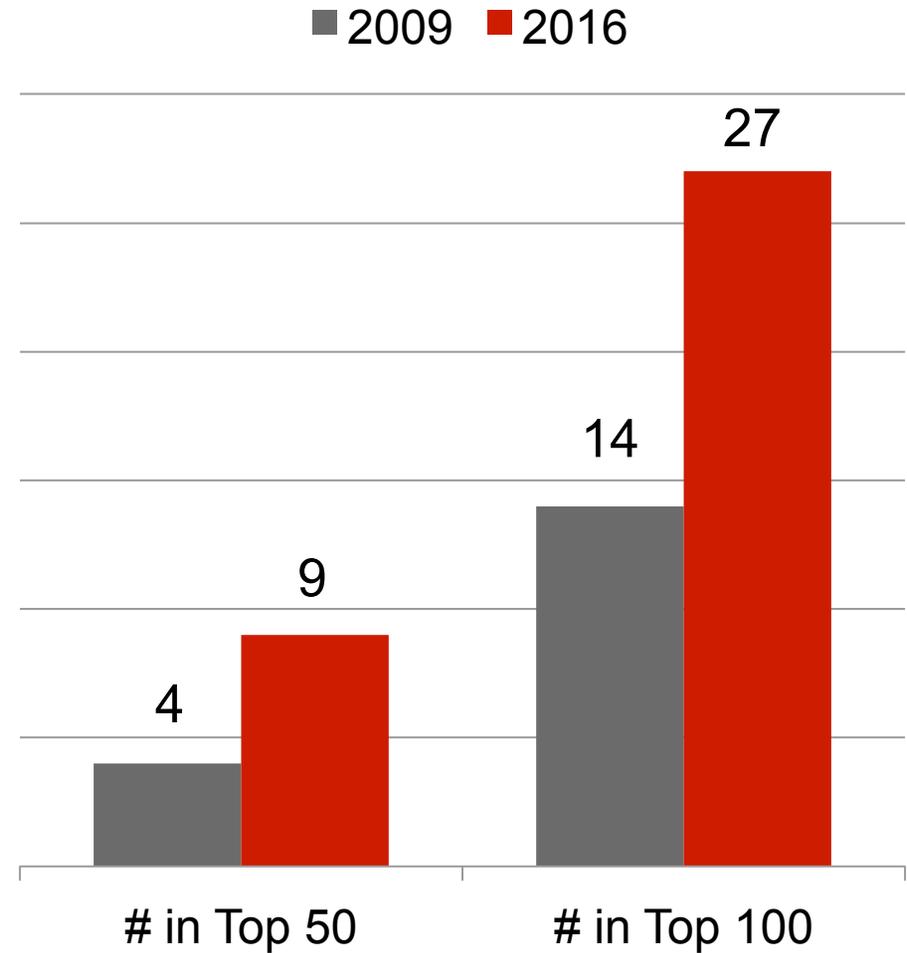




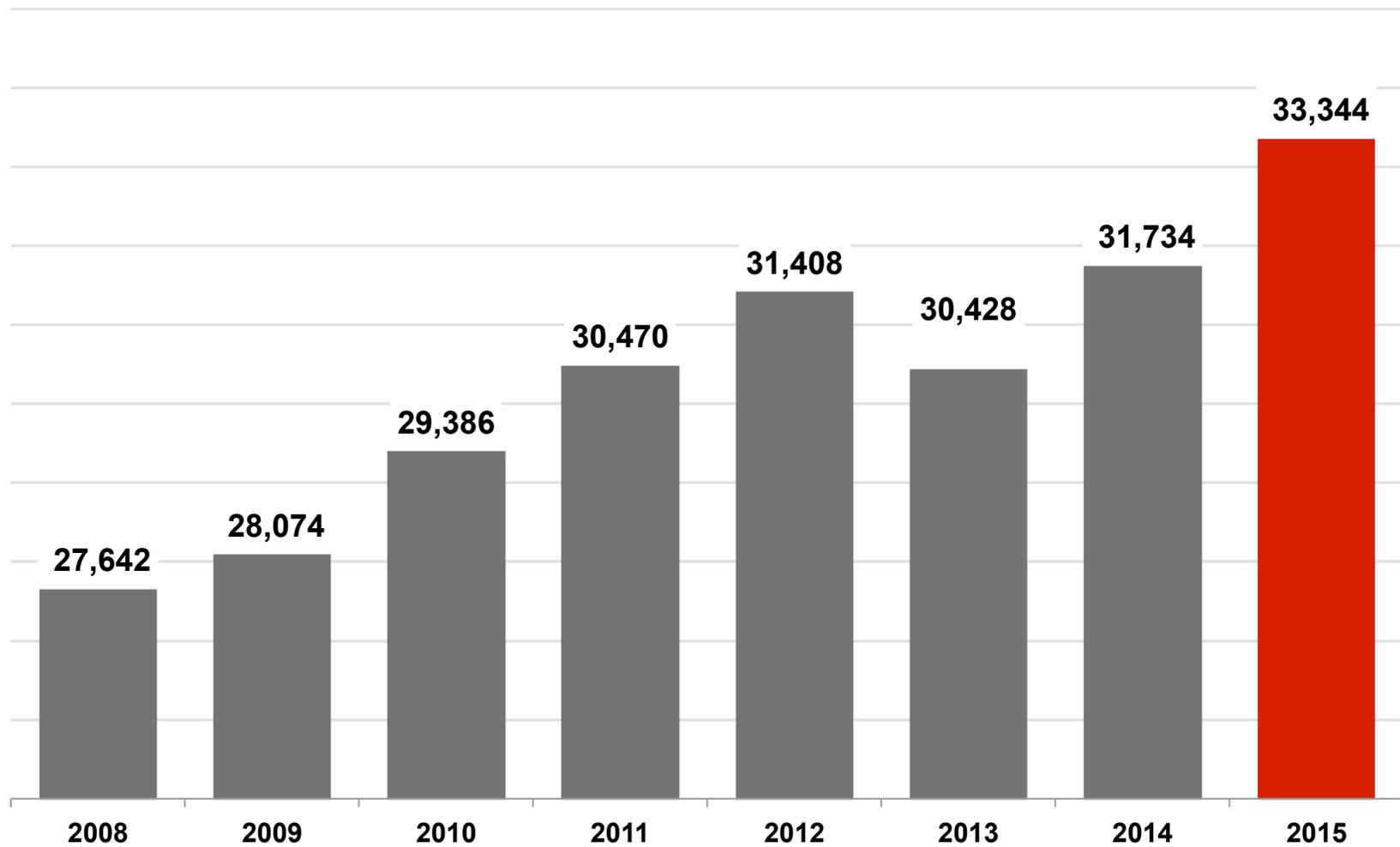
UH Graduate Programs are Nationally Ranked

UH Programs in Top 50 Since 2009

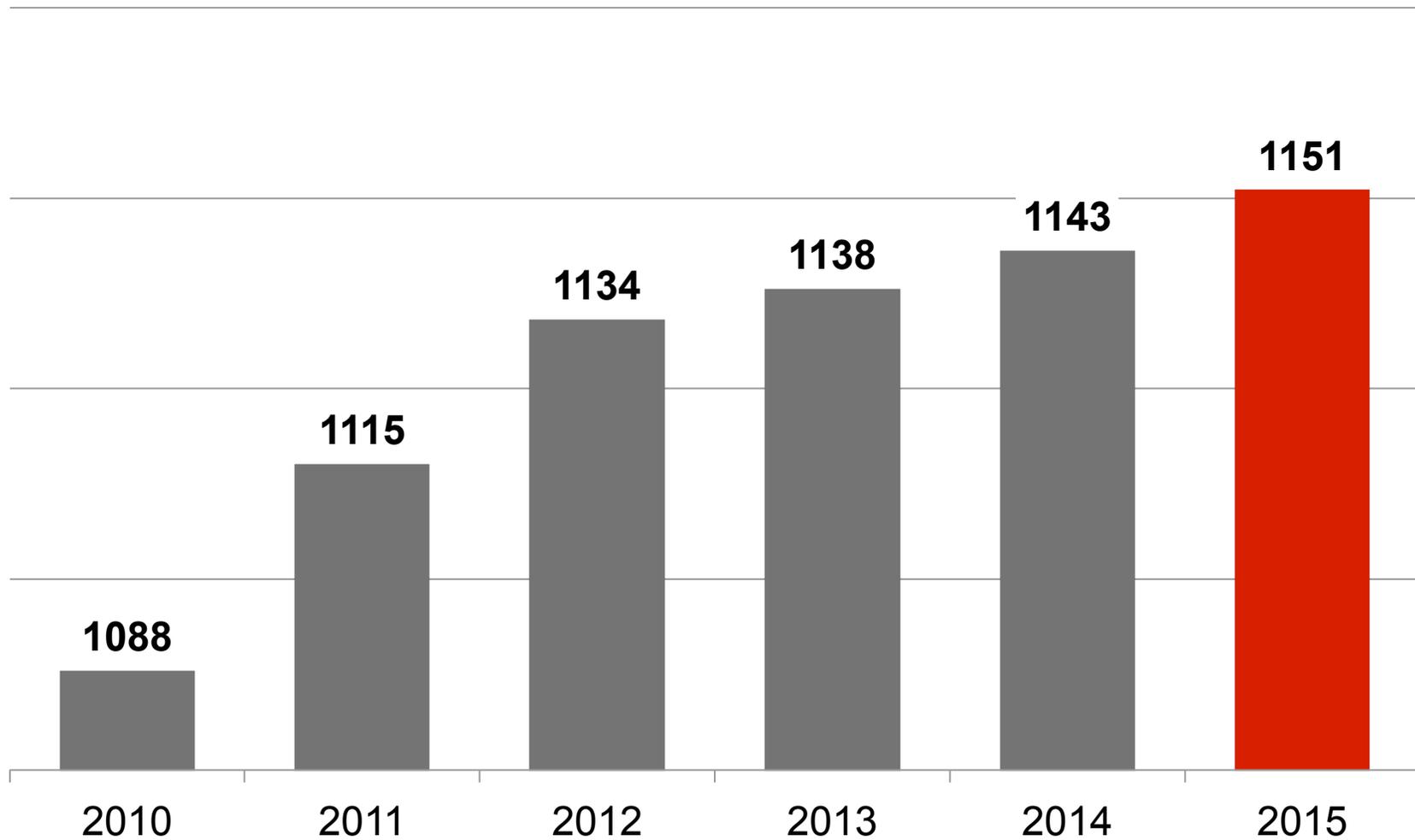
- Law Center (Overall)
- Tax Law
- Healthcare Law
- Intellectual Property Law
- Part-Time Law Program
- Industrial / Manufacturing Engineering
- Chemical Engineering
- Online Graduate Education Program
- Part-Time MBA
- Pharmacy
- Social Work



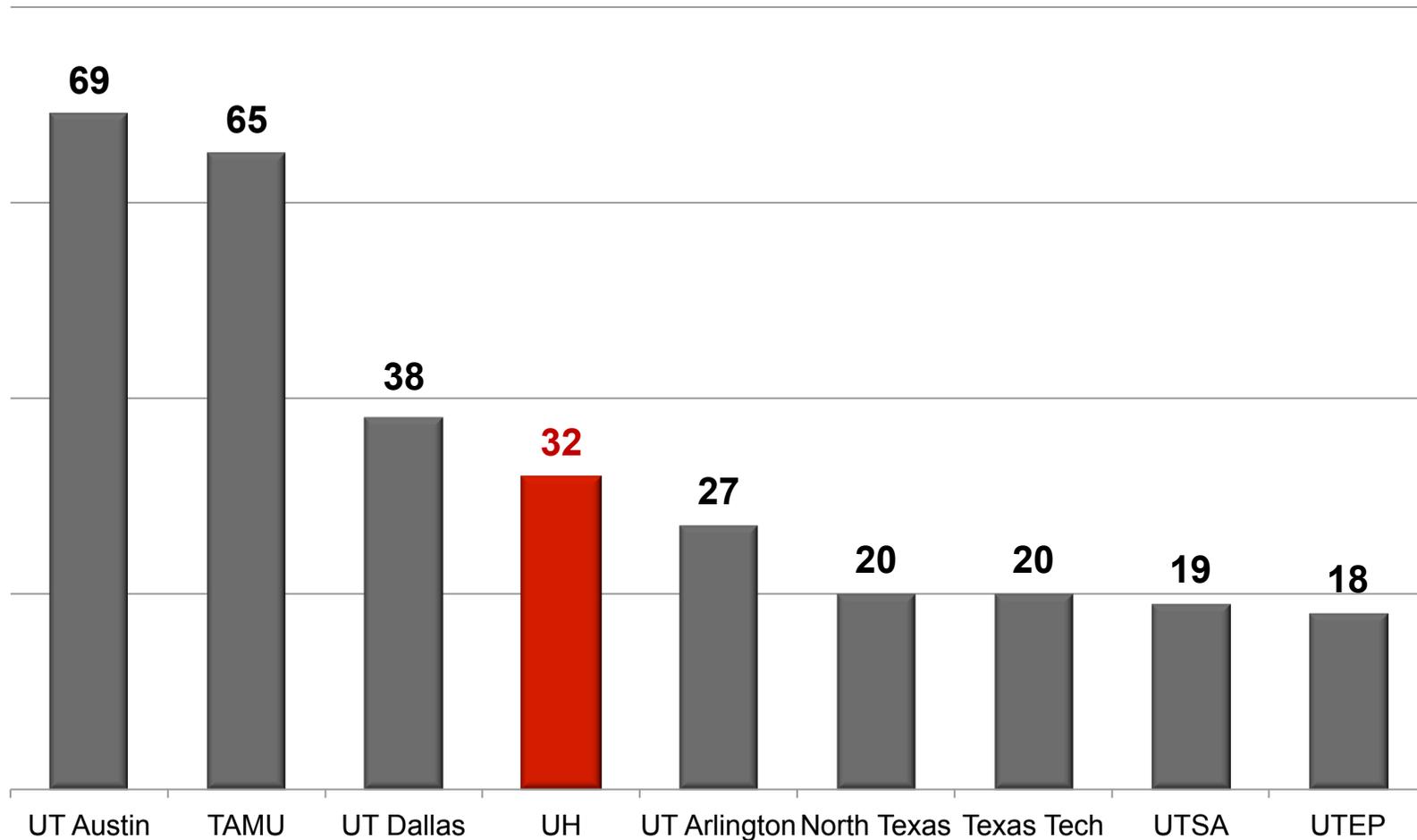
Fall Undergraduate Enrollment



Average SAT on the Rise



Percent of Freshmen in Top 10% of High School Class Enrolled in Texas Universities



Continuing our Commitment to Educating Underserved Students

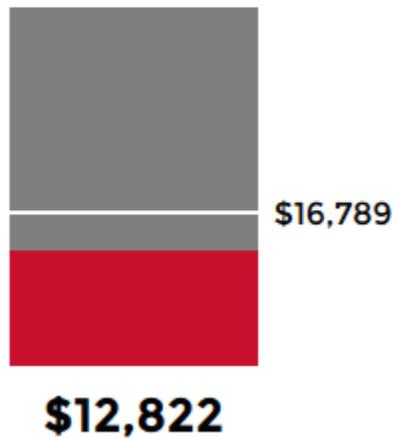




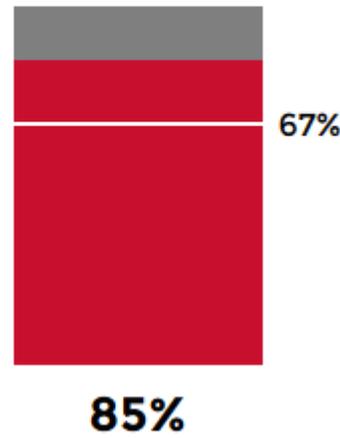
Superb Performance on the White House College Scorecard

 National Average

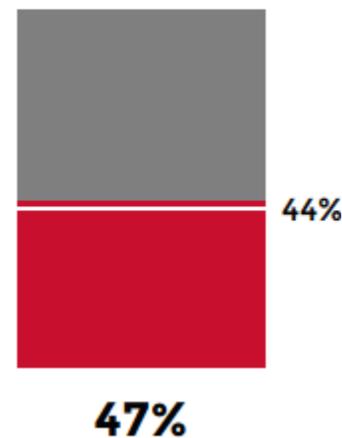
Average Annual Cost



Students Who Return After Their First Year



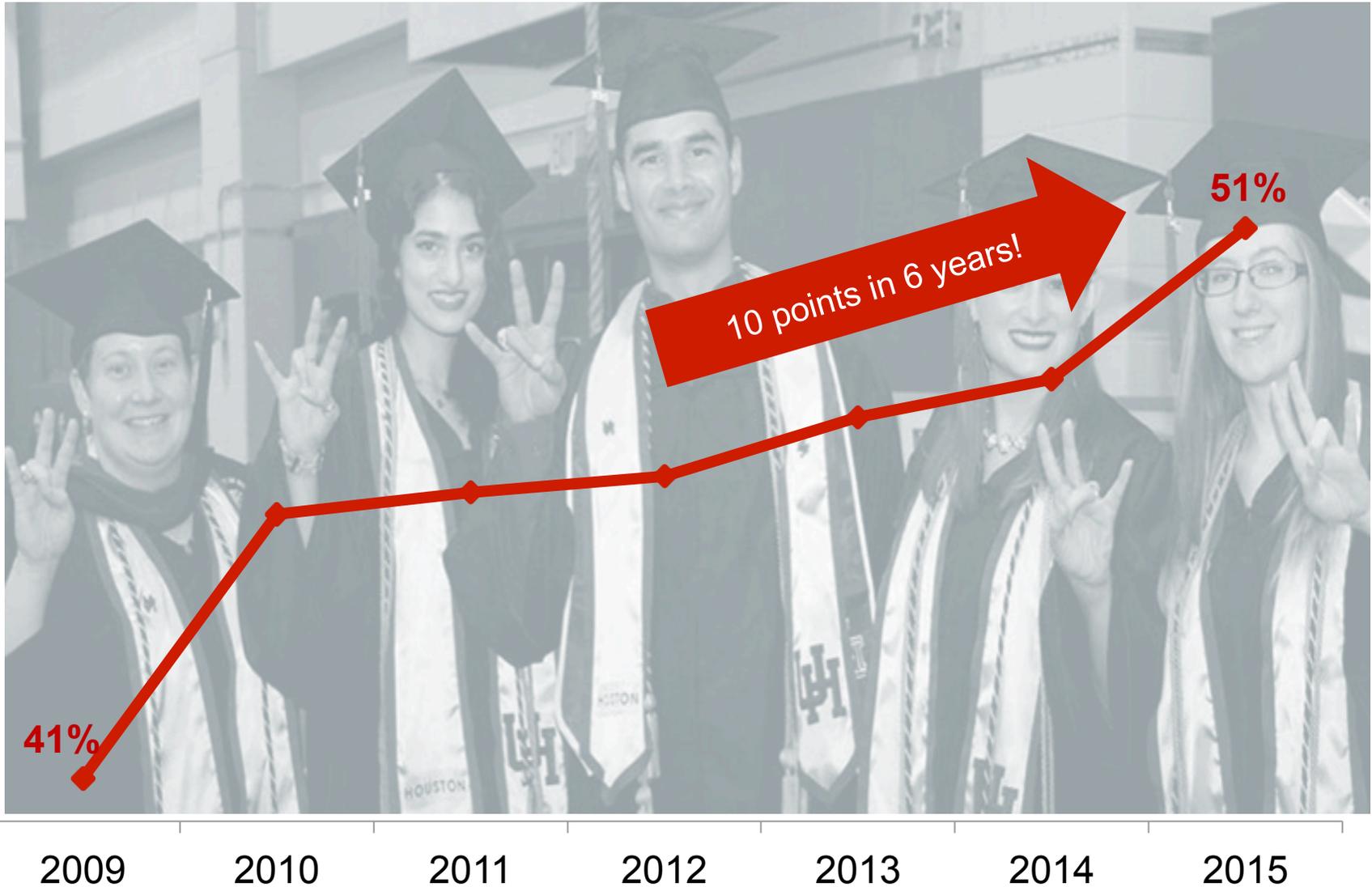
Graduation Rate



Salary After Attending



UH Continues to Push Students to Graduate



UHin4 Launched in 2014



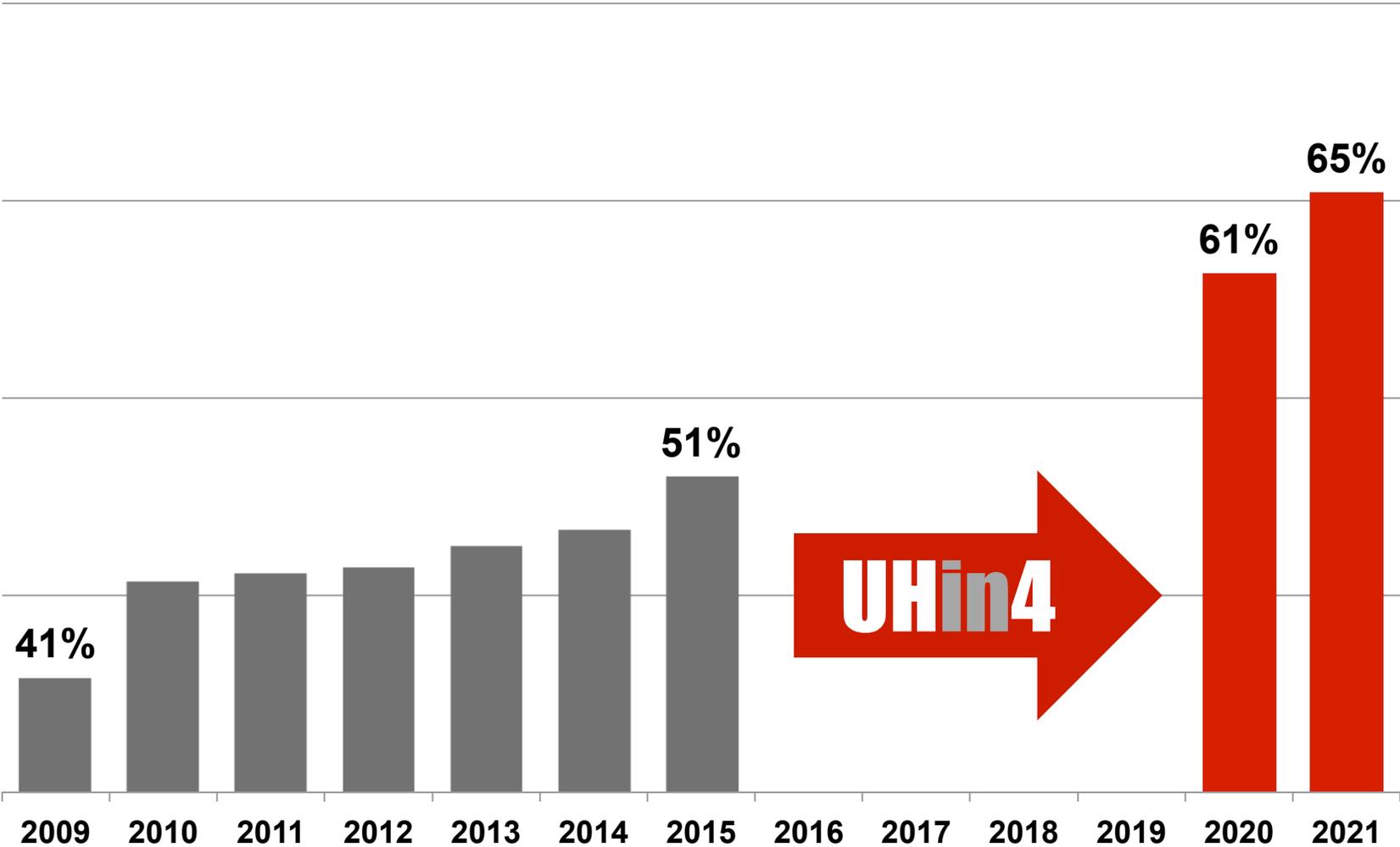
Fixed Tuition

Coaching and Mentoring

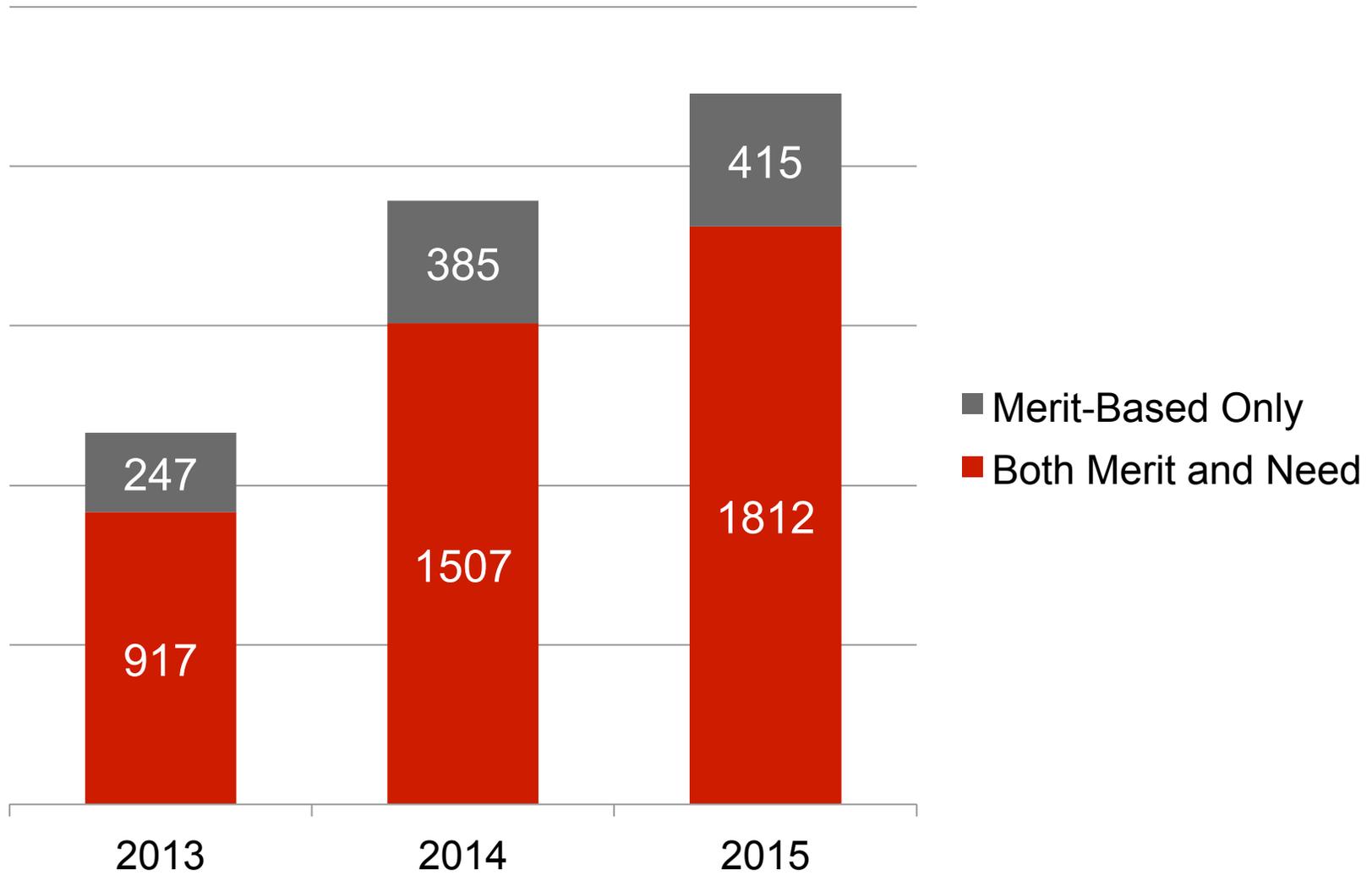
Guaranteed Classes

UNIVERSITY of **HOUSTON**

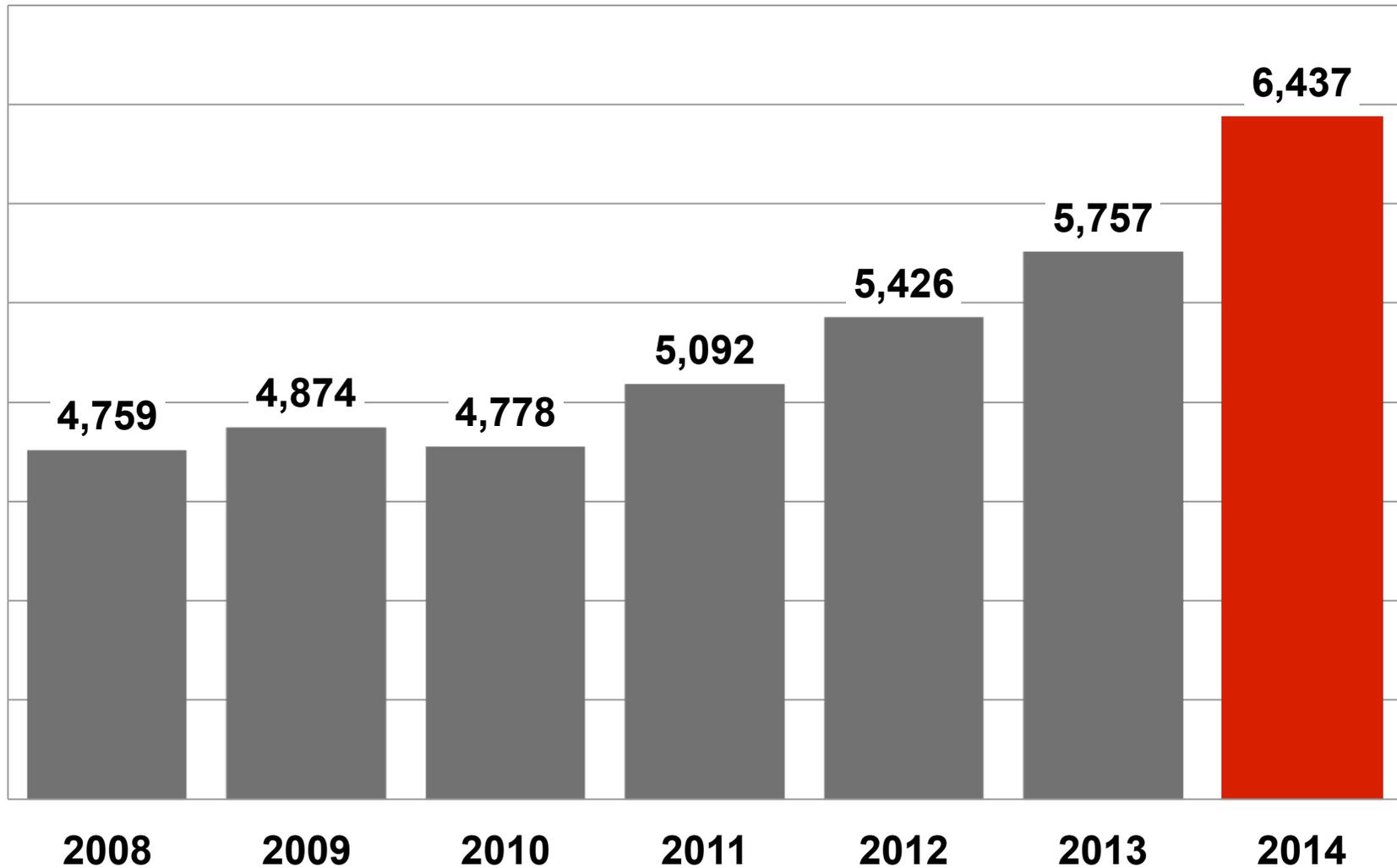
UHin4: The Power to Move the Needle on Six-Year Graduation Rates



FTICs with Both Need- AND Merit-Based Institutional Scholarships



More Undergraduate Degrees Awarded



Moore's Concert Chorale are World Champions!



UNIVERSITY of **HOUSTON**

UH Students Win 1st Place Power Across Texas Energy Innovation Challenge



GeoThermH2O

UNIVERSITY of **HOUSTON**

Hobby School of Public Affairs Secures \$4 Million from Texas Legislature for Policy Innovation Lab



Thanks to **State Representative Garnet Coleman** and **Senator Rodney Ellis**, UH was able to procure \$4 million in funding over the biennium for the Hobby School of Public Affairs, which will allow the University of Houston a center to foster interdisciplinary expertise, community visibility, and excellence in public service.

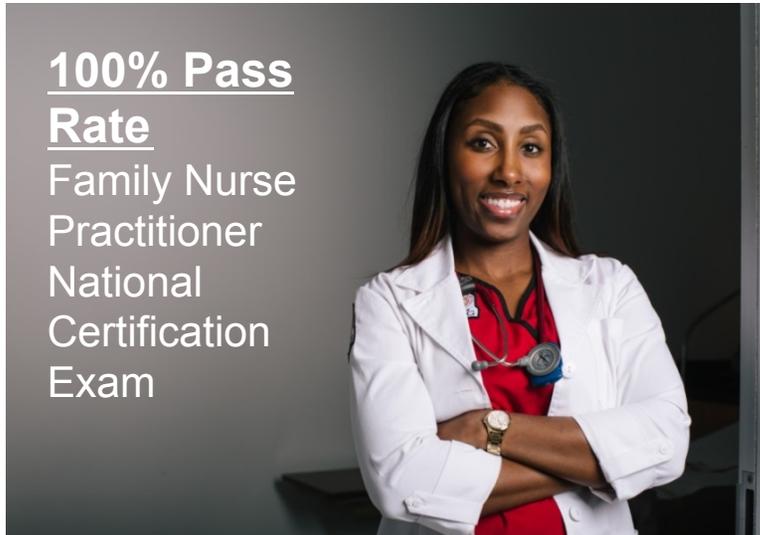
Introducing...

UNIVERSITY of HOUSTON

SCHOOL of NURSING

**100% Pass
Rate**

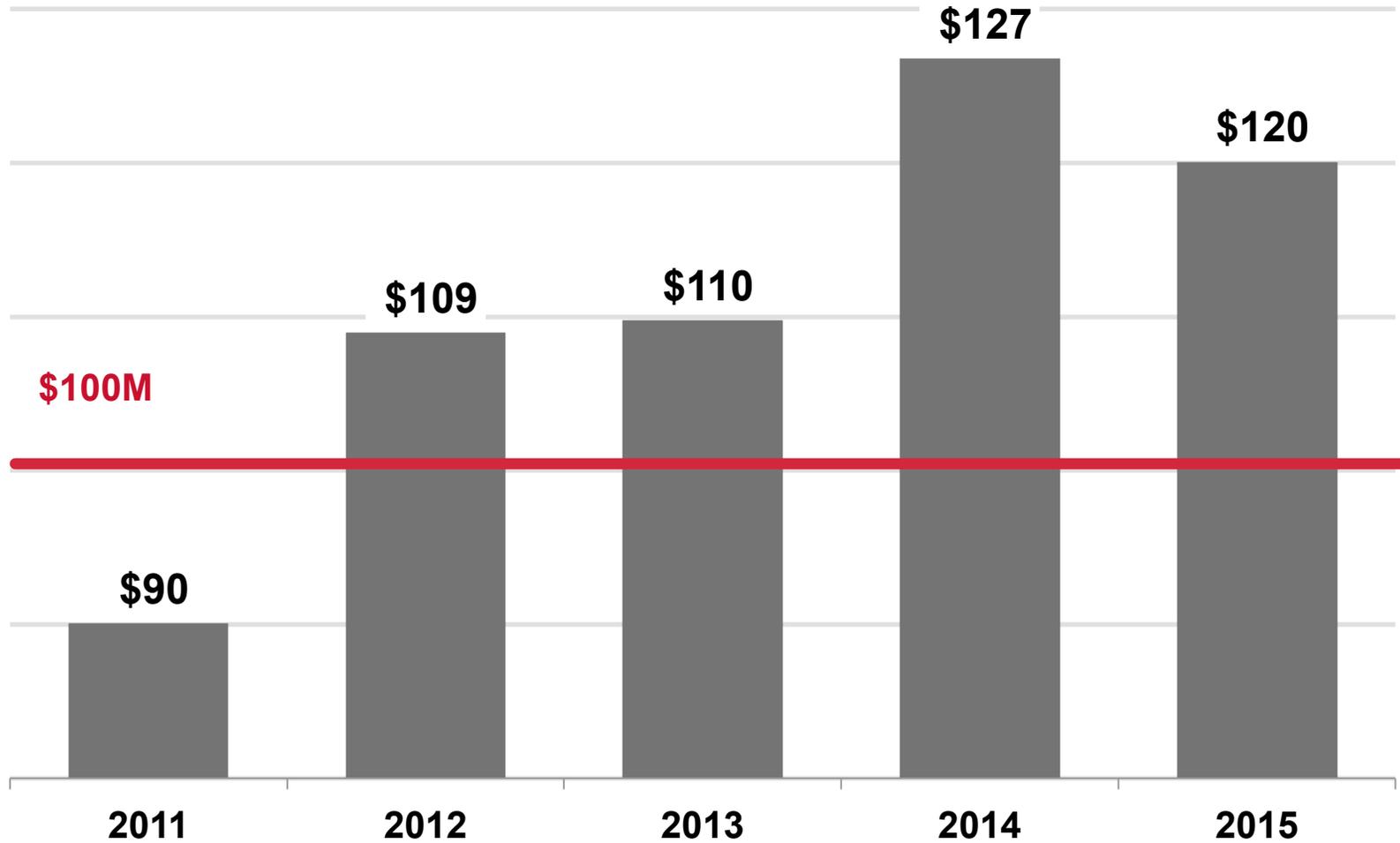
Family Nurse
Practitioner
National
Certification
Exam



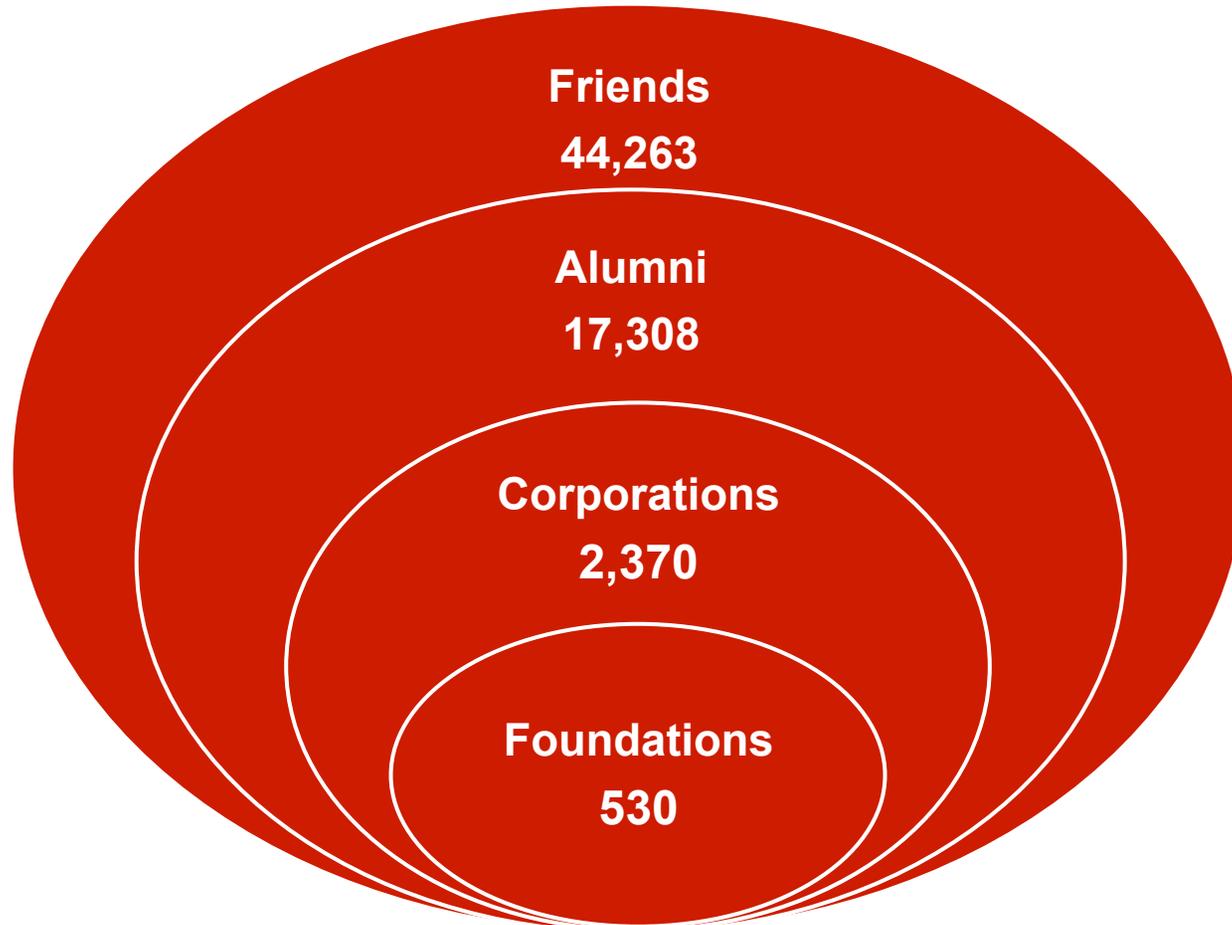
First Graduating Class: December 2015

UNIVERSITY of HOUSTON

\$120 million in fund-raising



65,000 Donors



UH Projects Completed 2015



UH Natatorium



UH ERP Innovation Center



UH Student Center Phase 2

UH Projects Under Construction



Basketball Development Facility



Health and Biomed 2



Multi-disciplinary Research & Eng Building

Don Sanders Scoreboard

STARTING LINEUP

1	L. APPLING	RF
18	C. GRAYSON	1B
27	C. BAKER	C
4	C. COAKLEY	2B
7	F. RATCLIFF	SS
8	J. VIDALES	3B
2	M. PYEATT	LF
23	A. FULMER	CF
17	D. SMITH	P

MEMORIAL HERMANN

	1	2	3	4	5	6	7	8	9	R	H	E	B	S	O
GUEST	0	0	1	2	1	0	0	0	1	5	9	1			
HOME	0	1	3	2	3	0	0	1		10	15	0			010

MEMORIAL HERMANN

Cougar Baseball Field

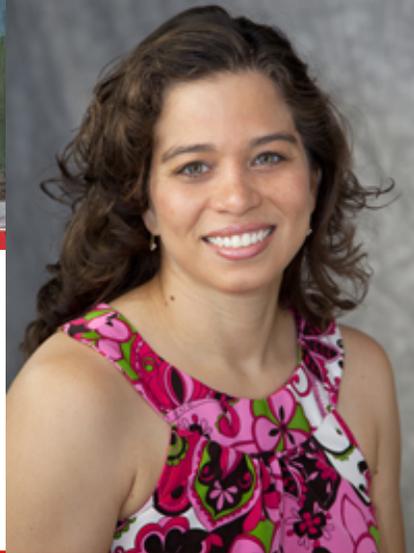
TIME Magazine

Texas Obesity Research Center Featured



Cover from April 2015

Dr. Daphne Hernandez



Brene Brown's New Book Featured



Cover from Sept 2015

8 Questions

Brené Brown The best-selling author and professor of social work discusses the difference between guilt and shame and explains the best way to fail

Your new book, *Rising Strong*, is about failure. You've written two best sellers, *Daring Greatly* and *The Gifts of Imperfection*. Do you look at the success of *Daring Greatly* or *The Gifts of Imperfection* and think, Oh man, this has worked out really well. But I self-published my first book, I could wallpaper this building with 74 say as a book about shame sounds, we're going to pass letters. I borrowed money from my parents and sold copies out of my trunk. And then I got a book deal, and the book failed.

Is that where your interest in failure comes from? I'm only interested in failure because I am interested in courage. I started my research six months before 9/11. Over the past 13 years I've watched fear run roughshod over our families and our communities. And I think we're sick to death of being afraid. My question was: what do the men and women who've experienced falls and were able to get back up have in common?

And what do they? He or she who is the most capable of being uncomfortable rises the fastest. There is a huge correlation between a capacity for discomfort and wholeheartedness. If you cannot manage discomfort, that sends you barreling into perfectionism, blame, rationalizing—without taking away key learnings. Another construct that emerged that I had not seen before was curiosity. Men and women who rise strong are curious people. They're, like, "What do I need to dig into?"

It seems so simple: notice what we feel when we fail and ask questions about it. Why do we need this book? The contribution here is bringing into awareness everything that happens under the hood. We asked hundreds of people to list all the emotions that you understand in yourself. The average number was three: happy, sad and pissed off. We don't have a full emotional lexicon.

Have you found that women respond differently to failure than men? Shame doesn't feel different to different genders. However, for women, the No. 1 shame trigger is appearance and body image. I know—I am so tired of hearing myself say it. For men, it's the appearance of weakness.

Are people getting better at handling failure? We're handling failure with a lot of lip service. You've got the "fail conferences" and #FailForward. We're still trying to spin-shame failure. When failure doesn't hurt, it's not failure. If you're a leader who wants to be helpful around failure, then stand in front of your team and say, "We failed, and this is what it felt like." Shame needs three things to grow: secrecy, silence and judgment.

Shame needs three things to grow: secrecy, silence and judgment.

You say one of the keys to all this is authenticity. Why is that? I really wrestled with that. The way I define spirituality is a deeply held belief that we are inextricably connected to one another by something bigger than us, and something that is grounded in love. Some people call that God, and some people call that faith.

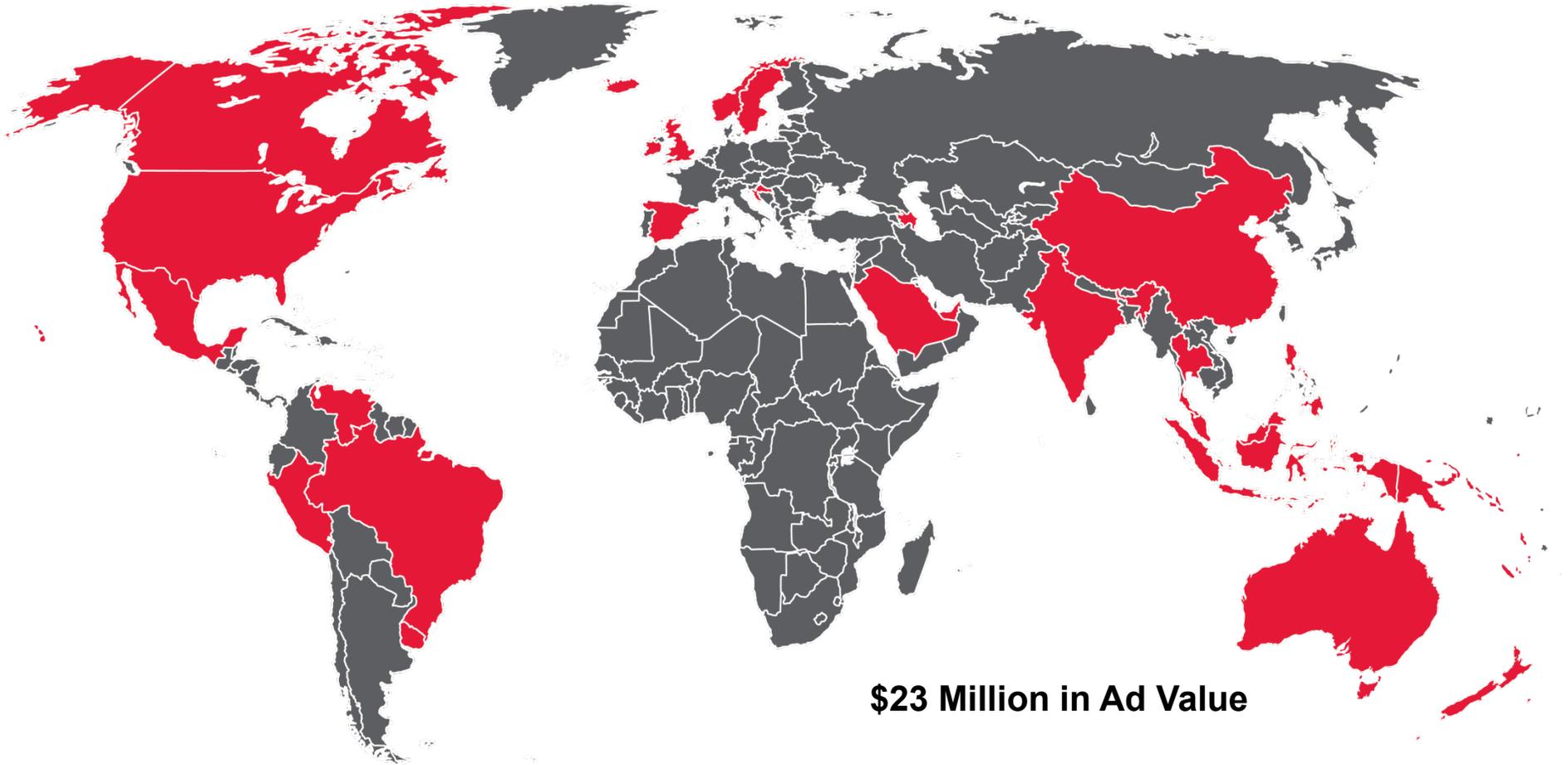
Asking for a friend: Are there failures like wardrobe malfunctions that are O.K. to never think about again? I don't know that we need to process in depth embarrassing failures. But we do need to process humiliating and shaming failures. Ouch, embarrassment, humiliation and shame: they're the emotions of self-consciousness. Shame, I am bad, guilty, I did something bad. They're the two we confuse the most. The only difference between shame and humiliation is I don't feel like I deserve my humiliation. The hallmark of embarrassment is I know I'm not alone. It's fleeting. —BRILENA LIVONSKA



2015 Commencement Ceremony In The News

600 Cities in North America

27 Countries Across the World



\$23 Million in Ad Value

UNIVERSITY of **HOUSTON**

Source: University Marketing, Communication and Media Relations

Republican Presidential Candidates' Debate at UH



February 26, 2016

www.uh.edu/debate
#DebateAtUH



UNIVERSITY of **HOUSTON**

Cougar Football ranked #24



5-0 Record!

UNIVERSITY of **HOUSTON**



Championships!



Men's Indoor Track and Field

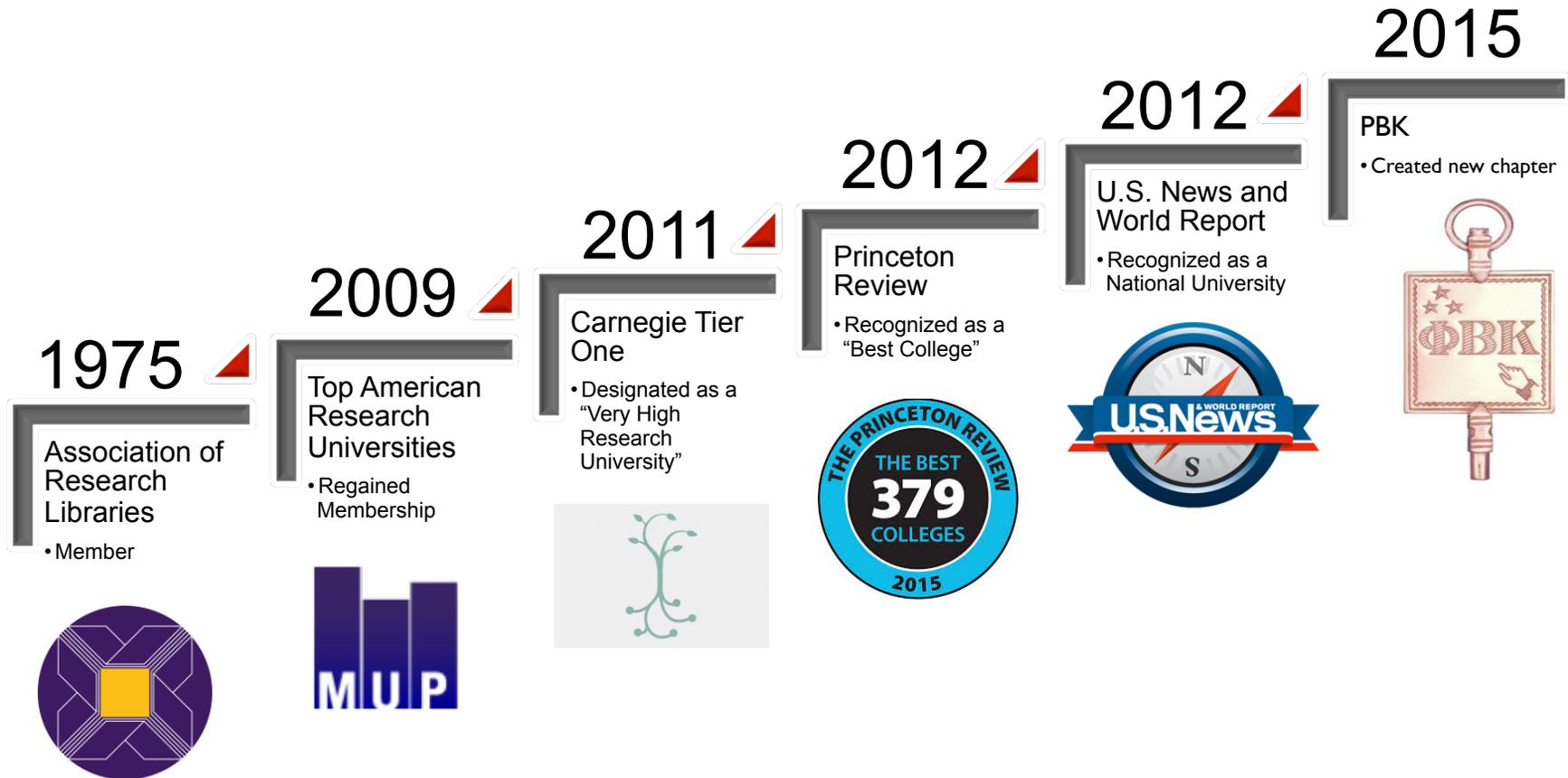


Baseball



Men's Golf

Journey of National Competitiveness



Phi Beta Kappa



Excellence in Liberal Arts and Sciences

Character Integrity

Disciplinary Rigor

Freedom of Expression

Ethical Reflections

**PBK members are the top 10% of arts and sciences graduates from
the top 10% of universities!**



**You
Did It!**

**Thank
You!**

UNIVERSITY of **HOUSTON**